



INFORMATION NOTE

REGIONAL TRAINING WORKSHOP ON WATER USERS' ASSOCIATIONS

**BASIC OPERATIONAL CONCEPTS AND PRACTICES FOR WUAs
ESTABLISHMENT AND INSTITUTIONAL SUPPORT**

17 – 19 July 2012

BARI – ITALY

Version 4	SWIM-SM InfoNote-WP2 Activity 2.2.2d- RegionalWUAsTraining(July2012)- EN(V2))	Suzan Taha	Hosny Khordagui and Vangelis Konstantinos
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1. Background

Within the scope of work package 2 (WP2) – "Capacity Building" Activity 2.2.2.d, the EU-funded "Sustainable Water Integrated Management – Support Mechanism SWIM-SM" project is conducting in coordination with H2020 CB/MEP a **3-day** regional training for Water Users Associations (WUAs) representatives from the Project countries (PCs) with part of the training provided by representatives from the PCs advanced in WUAs operationalization.

The training falls under one of the four thematic pillars of the SWIM-SM project involving enhancement of knowledge on 'water governance at the local level' with emphasis for the first year on sharing of experiences in Participatory Irrigation Management (PIM) for WUAs in the region.

The training takes place following two activities that were undertaken by SWIM-SM under the "water governance" Pillar during its first year of implementation, involving; (a) a regional assessment on the status of water users' participation in the project countries illustrating the range of experiences in **irrigation** water users' participation, achieved progress and lessons learnt, challenges and constraints in WUAs establishment and operationalization in the region and recommending measures to improve the efficiency of WUAs, (b) a regional workshop to promote the exchange of experiences and best practices among the countries of the region, present and validate the findings of the regional assessment with national stakeholders, and identify collectively priority actions including capacity building and training that could be undertaken in the framework of SWIM-SM.

2. Introduction

This regional training course is organized within the framework of the SWIM-SM in cooperation with the Horizon 2020 Capacity Building component. It is organized by LDK; the leading company in the SWIM-SM consortium. Its duration is 3 days and the language of the training course will be English, with French and Arabic simultaneous translation. Three participants from each SWIM country will be invited and sponsored to attend from their irrigation sector, WUAs, relevant administrations and/or NGOs.

3. Objectives

3.1. General Objectives

The main objectives of the training is to build capacity in the establishment, empowerment, operationalization and sustainability of WUAs', and promote exchange of experiences among countries of the region with a view to expose the participants to best practices and success stories (including factors of success and failure) and available opportunities for improvement. The training is specifically catered to address the needs in the project countries as emanating from the findings of regional assessment and the experts group workshop mentioned in Section 1 above.

In addition, the training will present to the participants the success-story of the Capitanata WUA and will organize a field visit to one of the Capitanata irrigation schemes in Italy. Meetings and discussions with the responsible officials from the WUAs and farmers will also be organized in the field to promote North-South exchange of knowledge and expertise.

3.2. Specific Learning objectives

In response to the most imminent challenges arising from the regional assessment on the status of water users' participation in the PCs, prepared by CIHEAM - IAMB, and the results of the regional experts' group workshop held in Athens on 23 and 24 April 2012, the training shall address the following specific learning objective:

- 1) Introduce the participants to the Irrigation Management Transfer (IMT) and Participatory Irrigation Management (PIM) concepts, approaches, and benefits.



- 2) Familiarize the participants with the IMT process and related issues, and the set of principles, steps, options and methods that are applicable for the effective and successful preparation, planning and implementation of IMT program.
- 3) Review the key operational issues that are fundamental for the satisfactory performance of WUAs.
- 4) Introduce the issues and the options available to ensure financial sustainability of the WUAs including cost recovery options, setting tariffs and models for income generation
- 5) Present the benefits of monitoring and evaluation program and the applicable indicators during the different phases of the IMT process.
- 6) Identify the options for the changes that need to be made by the irrigation agencies as a result of IMT, means to deal with relocated staff, and the type of support services the WUAs may require under their new role
- 7) Introduce the stakeholders and their respective roles throughout the IMT process
- 8) Identify the optimal communication strategies within the WUAs and between the WUAs and the irrigation agency

The course has been structured in three parts and 8 modules to achieve the course objectives:

Part I: Main phases of the IMT Process.

- Module 1: IMT Preparatory phase
- Module 2: IMT Planning phase
- Module 3: IMT Implementation phase
- Module 4. Analysis of IMT case study in working groups

Part II: Building successful WUAs.

- Module 5: Ensuring sustainability of WUAs
- Module 6: Financial management of WUAs
- Module 7 : Capacity building and M&E
- Module 8 : Analysis of a case study (WUA) in working groups

Part III: Field visit to the Consorzio per la BonificadellaCapitanata (CBC) in Apulia Region in Italy.

4. Target Group

The training is of basic level addressing effective concepts and practices for WUAs establishment and sustainability.

The targeted audience for the workshop is mid-career professionals involved in and /or authorized to take part in the **initiation and/or implementation** of the PIM process in the PCs - from the WUAs, irrigation agencies, relevant departments in ministries, irrigation advisory services, and NGOs involved in enhancing farmers participation in irrigation management.

5. Methodology and structure

The training is intended to be participatory and interactive; making use of professional learning tools such as:

- Presentations by trainers and by the participants
- Structured case study analysis and solutions (workgroups involving trainees)
- Personal and/or National perspectives

The training will take into account the heterogeneity in the PIM experience in the region and will be flexible to accommodate pressing interests that are identified during the sessions. .



Copies of lecture material and a full set of documents will be prepared by CIHEAM - IAMB and provided to all participants.

A certificate of attendance will be awarded to all participants at the end of the course

6. Resources for participants

Resources that are intended to be provided to participants are:

- PowerPoint presentations
- Reference materials
- groups discussions,
- Field visits

7. Instructors of the course

The instructors of the course will be:

- Eng. Juan Antonio Sagardoy, Course leader, Independent Consultant, Professor at the Mediterranean Agronomic Institute of Bari of the Course Unit on Irrigation Institutions and Water Charges
- Dr. Nicola Lamaddalena, Director of the Land and Water Department, Mediterranean Agronomic Institute of Bari,
- Dr. Roula Khadra, Officer, Water and Land Department , Mediterranean Agronomic Institute of Bari,
- Dr. Giuseppe Marchesino, General Director of the Corsorzio per la BonificadellaCapitanata

8. Learning outcomes of the training course

- At the end of the training, the participants will be familiar with institutional concepts and operational practices to help establish self-governed, self-financed and self-managed WUAs
- Participants will have an increased knowledge about the factors that contribute to establish and operate sustainable WUAs.
- The participants will be in an enhanced position to transmit the knowledge acquired in their respective countries.
- New contacts with persons and institutions engaged in similar activities useful for networking and future exchange of professional information and activities.

9. Course Schedule/Curriculum

From	To	Day 1	Method/Speaker or Trainer
9:00	9:30	Opening Remarks <ul style="list-style-type: none"> • Welcoming Participants • Introduction • Overview of SWIM-SM • Briefing on H2020 CB/MEP • Presentation of the participants and expectations 	- Dr. N. Lamaddalena and J. A. Sagardoy - S. Taha - To be determined - Participants
9:30	09:45	Introduction to Participatory Irrigation Management(PIM) & Irrigation Management Transfer (IMT); concept, approaches, needs and benefits	J.A.Sagardoy



From	To	Day 1	Method/Speaker or Trainer
9:45	10:30	<ul style="list-style-type: none"> • IMT Preparatory Phase Prerequisites for IMT. Why IMT may be necessary? • Role of the stakeholders in the process • Political commitment • Typical phases of the IMT process 	
10:30	10:45	Break	
10:45	11:45	Planning phase <ul style="list-style-type: none"> • Strategic planning of the process • Institutional framework (Agencies involved and Farmers organizations) • Reorienting Agencies for the new roles • Role of each stakeholder • Identification of main issues and strategies for their resolution 	J.A.Sagardoy
11:45	12:15	Break	
12:15	13:15	Implementation phase <ul style="list-style-type: none"> • Objectives of WUAs • Enabling environment • Stakeholders in IP • Mitigating resistance • How can farmers organise themselves? How to promote this organization? • Communication strategies to facilitate the process 	J.A.Sagardoy
13:15	15:00	Lunch Break	
15:00	16:00	Case study and Working groups <ul style="list-style-type: none"> • Presentation of the case study • 4 or 5 groups (depending of the number participants) will be organized. • Each group will be given 4-5 questions related to the IMT phases to be answered with the specific reference to the case study 	Working groups R. Khadra J.A.Sagardoy Participants
16:00	16:30	Break	
16:30	17:30	<ul style="list-style-type: none"> • Presentations by Groups' Representatives • Discussion of results • Consolidation of the results presented 	Working groups R. Khadra J.A.Sagardoy Participants



From	To	Day 2	Method/Speaker or Trainer
9:00	9:15	<ul style="list-style-type: none"> Review and conclusions of Day 1 	Rapporteur
9:15	10:00	Ensuring sustainability of WUAs <ul style="list-style-type: none"> Operational procedures; The statutes of the WUAs. Legal framework The organizational structure. Governance and Management The role of the Federation of WUAs 	J.A.Sagardoy
10:00	10:30	Break	
10:30	11:30	Financial management of WUAs <ul style="list-style-type: none"> Models in income generation Costing services and financial procedures Cost recovery and setting tariffs Examples from PCs 	J.A.Sagardoy
11:30	12:00	Break	
12:00	13:00	Capacity building and M&E <ul style="list-style-type: none"> Evaluating performance of WUAs, M&E systems, Performance indicators Institutional analysis of stakeholders in PIM Defining support services in PIM Human resources development, Assessing training needs Examples from PCs. 	R. Khadra J. A. Sagardoy
13:00	15:00	Lunch Break	
15:00	16:00	Working groups <ul style="list-style-type: none"> Presentation of a case study of a WUA 4 or 5 groups (depending of the number participants) will be organized. Each group will be given several questions related to the topics of the morning to be answered with the specific reference to the case study presented. 	Working groups R. Khadra J.A.Sagardoy Participants
16:00	16:30	Break	
16.30	17:00	<ul style="list-style-type: none"> Presentations by Groups' Representatives Discussion of results 	Working groups R. Khadra J.A.Sagardoy Participants
17:00	17:30	<ul style="list-style-type: none"> Presentation of the main features of the Consorzio di Bonifica per la Capitanata (CBC) 	N. Lamaddalena

From	To	Day 3	Method/Speaker or Trainer
8.30	9:00	<ul style="list-style-type: none"> Review and conclusions of Day 18 July 	Rapporteur
9:00	10:30	<ul style="list-style-type: none"> Travel to the Consorzio di Bonifica di Capitanata (Foggia) 	Field Visit
10:30	13:00	<ul style="list-style-type: none"> Technical visit to the Consorzio per la BonificadellaCapitanata 	Field visit



From	To	Day 3	Method/Speaker or Trainer
		<ul style="list-style-type: none">• Presentation of the Technical and Administrative organization.• Use of new technologies for improving management;• Tariff rules and Economic balance.• Fund raising and development of new projects.• Meeting with farmers and presentation of farmer's experiences.	Giuseppe Marchesino and staff of the CBC. Farmers of the Consorzio.
13:00	15:00	Lunch	
15:00	17:00	<ul style="list-style-type: none">• Visit to a cooperative of farmers for processing of products: processing problems; marketing; production-related problems: quality; founding sources; income sharing.	Leaders of the Cooperative
17:00	18:30	Travel to CIHEAM IAMB- Bari	
18:30	19:30	Wrap up and delivery of course certificates	N. Lamaddalena J.A. Sagardoy R. Khadra

10. Proposed Location and Date

The workshop is planned to be held in the campus of the CIHEAM - Mediterranean Agronomic Institute of Bari; Italy for three days between 17-19 July 2012. Planned arrival in Bari is 16 July and departure is 20 July.